





INTERNATIONAL COCOA ORGANIZATION



Sustainability: Directions in the Future of Cocoa



COSA is an independent global consortium of partners

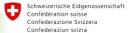
dedicated to accelerating agricultural sustainability

through robust monitoring and evaluation













Swiss Confederation

Federal Department of Economic Affairs, Education and Research EAER State Secretariat for Economic Affairs SECO











FORDFOUNDATION



































































Collective **Impact**



Cocoa Challenges

Productivity

Volatility

Child Labor

Climate





Initiatives

Schools & Infrastructure

Inputs

Training

Finance

Certifications





trend 1

more, more, more data...

- not all good
- more kinds
- more sources
- more (in)digestible



trend 2:

info nexus shifts to farmer

- away from supply chain
- role for traders alters
- driven by tech: apps to drones



trend 3:

performance beyond compliance

- sustainability as a business
- scalability comes from proof





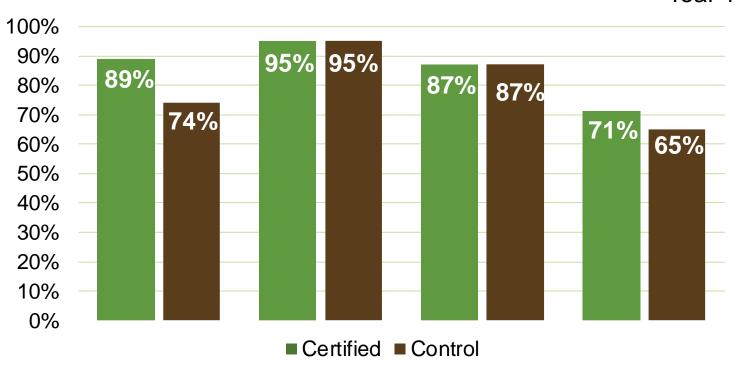
Most programs today are practice based,

must be **performance based**.



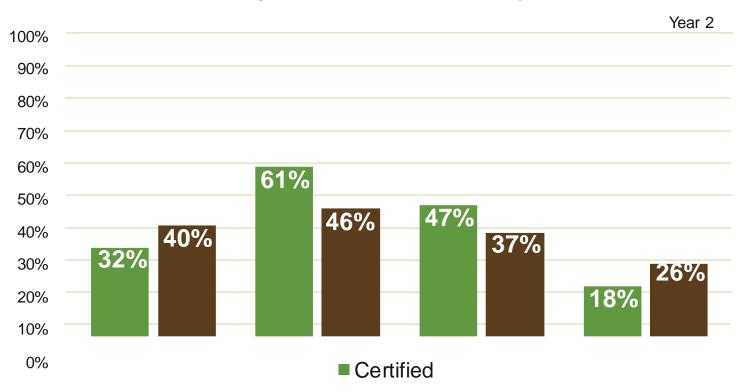
Children registered in school







Children registered in school at grade level





SMART Indicators to systematically evaluate impacts



Sufficiently specific to ensure the same thing is measured the same way each time **Measurable** with reasonable cost and effort

Achievable and actionable

Realistic and comparable across different conditions – not theoretical

Trackable and oriented to capture change over time





ECONOMIC

THEMES

2. Soil

1. Resource Management

3. Competitiveness

4. Producer Organization



Integrated Performance

Strategic Alignment

- Clarify strategy & align with ops
- Optimize use of data (shared value with suppliers)
- Define S.M.A.R.T. KPIs

2

Integrated systems

- Integrated metrics for compliance, performance, and impact
- · Data management
- Supplier scorecards
- · Streamlined reporting

3

Sustainably Sourced

- · Transparent and Traceable data
- · Compliance to global guidelines
- · ROI of supply chain investments
- · Informed sustainability strategies



Common Metrics

Bridge to Sustainability

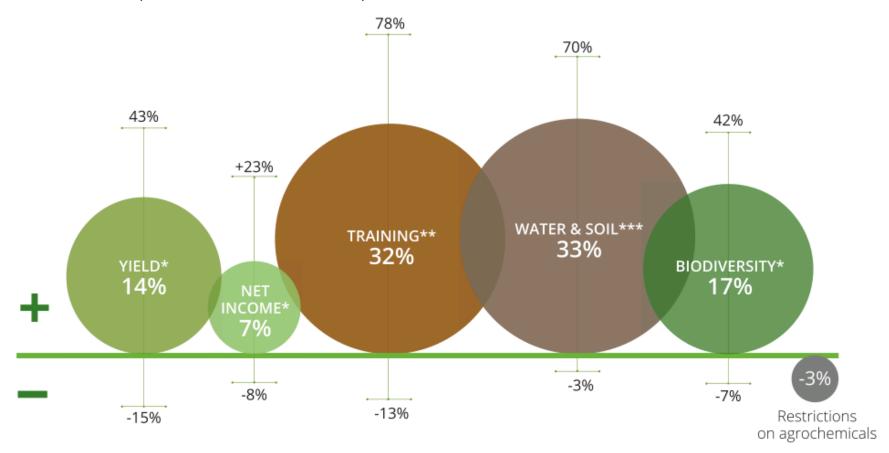






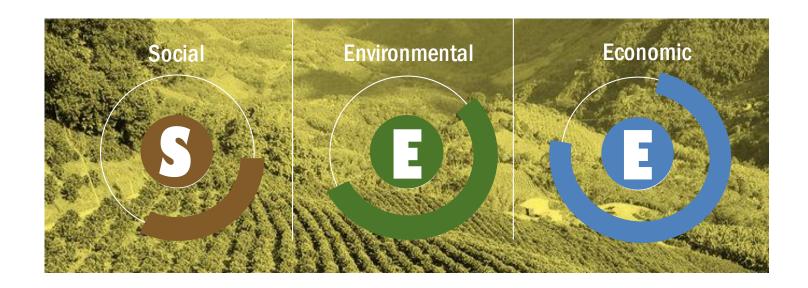
Tangible Multi-country Outcomes

(Certified vs. Uncertified)



Sample: Each data point = 5,200 to 16,000 coffee and cocoa farm surveys with control groups





Thank you

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